

WESTMINSTER COUNCIL

Full Review | To support 2026/27 budget

£14.8m net revenue identified



CONTEXT

- ▶ Unique locational challenges, with complex, high-profile services
- ▶ Increasing challenges on financial sustainability leading to pressure to identify and realise cashable savings

KEY OUTCOMES

- ▶ £1.4m identified for 2026/27 budget process, rising to c£14.5m per annum by 2029/30
- ▶ Clear, quantified options across major income services
- ▶ Strong evidence base to support politically sensitive decisions

BIG HITTING AREAS

- ▶ Parking
- ▶ Adult Social Care
- ▶ Planning

THE JOURNEY

The work started with a desk-based review of 21 service areas, identifying additional income possibilities. 10 of these were taken forward for a deep dive review to develop specific proposals.

Barrier	Solutions
Focussing on Westminster's unique context, limiting applicable learning from others	<ol style="list-style-type: none"> 1. Wider benchmarking across London, major UK cities and beyond 2. Use of external best practice to inform options
A tendency for some services to premeditate political decisions and not put forward all options	<ol style="list-style-type: none"> 1. Evidence-based options to re-balance charging 2. Modelling to demonstrate alignment with peers
Complex local geography leading to unusual service delivery solutions in some areas	<ol style="list-style-type: none"> 1. In-depth policy and data analysis 2. Business cases aligned to transport and environmental objectives